Good afternoon, everybody. Thank you for taking the time to come out from Washington. Linda and CJ -- Al and MJ, thank you, Mary Jo. Okay. I want to start out with my name is Richard Garber. I'm from Sheridan, Wyoming, and I'm here representing the Sheridan County Chamber of Commerce. I'm the chair of that board this year. I'm retired from John Deere. I spent 32 years with John Deere. I won't go into what our conversations used to be at what it's going to take energywise to feed the world in 50 years, but it's going to take a lot of energy. I want to just sideline for a second with a comparative analogy. I have a daughter that graduated from college in the late '80s and she went to work at Wyoming Sawmills, a sawmill in Sheridan, Wyoming. And as timber decreased and was harder to get, the mill got slower and slower, and finally it closed. The many jobs went down the tube. This happened all over Wyoming. It happened all over Montana. I don't want to see that happen to the coal industry. In order for that not to happen, we have some work to do. I hope that these comments today aren't falling on deaf ears. With you all, I'm sure they're not. But I wanted to just say, Al, when you started out this morning, you were talking about Secretary Jewell's order No. 3338, I kind of sat back in my chair. You said, "Order." I said to the gentleman sitting next it me, "Did he say 'order'?" And, "Yeah." Possibly a better word than "order" might be "resolution" or something. And it just kind of got my attention. My role in life has always been, when I was trying to bring a group of people to form a coalition or come up with a group decision that was for the greater good, I never ordered anybody to do anything. So just a suggestion. And the only time I ever really took orders from anybody was in the army. I wanted to stay how fortunate we are here in Wyoming with the minerals we do have. We are fortunate that we have coal, gas, trona, grain, rare earth minerals and several I haven't mentioned. Those all require, you know, good dialogue between government -- a lot are on federal ground -and the people here that mine those minerals. And my personal experience with coal, I've been a native of Wyoming. I'm a fourth-generation native of Sheridan, but Cloud Peak Energy has been a model role as far as I'm concerned in Sheridan. Their Spring Creek Mine is just across the line. As a matter of fact, they presented at a chamber lunch we had last week with a PowerPoint program explaining where they're at in the

business today. They felt they dove deeply into the reclamation projects, proud of their reclamation projects. They've done a great job. And just to add some comments here today. What they've done is stellar with their reclamation, proud of it. It's got game on it. Being familiar with that area growing up, most of it produces more than it did before they got there. So there are lots of good things that happen with that. Climate change, I just want to mention very quickly and don't want to get into a big dialogue on climate change, but you know, if time was as high as from the floor to the ceiling, we've been here about a width of a hair on the floor. And climate change has been going on for millions of years. I'm sure all of you have read about and know the scientists have found evidence of tigers in Greenland, an indication of where we used to be and the land change connecting us with Asia. Climate change has been here a long time. That's not to say we don't have to worry about the climate and address it, but I think we need to do it intelligently. And I think that with what's coming with the clean air standards that are being developed for coal that have to take place by 2030, I believe it is. Why can't we extend this out to a distance like that in a matter of time that's a short period of time and put our heads together and work on such things as our EIS system up in Gillette or our clean coal technology, carbon extraction, and work together on this and have some good dialogue together instead of loggerheads? Thank you.